

# Investor Presentation

June 1, 2020

## Forward-Looking Statements

This presentation may contain or incorporate by reference forward-looking statements regarding DCP Midstream, LP (the "Partnership" or "DCP") and its affiliates, including outlook, guidance, projections, estimates, forecasts, plans, and objectives. All statements in this presentation, other than statements of historical fact, are forward-looking statements and are typically identified by words such as "target," "outlook," "guidance," "may," "could," "will," "should," "intend," "assume," "project," "believe," "predict," "anticipate," "expect," "scheduled," "estimate," "budget," "optionality," "potential," "plan," "forecast," and other similar words and expressions. Although management believes that expectations reflected in such forward-looking statements are based on reasonable assumptions, no assurance can be given that such expectations will prove to be correct due to risks, uncertainties, and assumptions that are difficult to predict and that may be beyond our control. If any of these risks or uncertainties materialize, or if underlying assumptions prove incorrect, the Partnership's actual results may vary materially from what management anticipated, expected, projected, estimated, forecasted, planned, or intended. You are cautioned not to place undue reliance on any forward-looking statements.

Investors are encouraged to consider closely the risks and uncertainties disclosed in the Partnership's most recent Annual Report on Form 10-K and subsequent Quarterly Reports on Form 10-Q filed with the Securities and Exchange Commission, which risks and uncertainties include, but are not limited to, the ongoing global economic impacts of the COVID-19 pandemic and the recent pricing and supply actions by certain oil exporting countries, the resulting supply of, demand for, and price of oil, natural gas, NGLs, and related products and services, the duration of the foregoing impacts, and the time period for any recovery in commodity prices and demand. These risks and uncertainties could cause our actual results to differ materially from the forward-looking statements in this presentation, which may include, but are not limited to, our expectations on outlook, guidance, and sensitivities, our 2020 mitigating actions and options including distribution, capital, and cost reductions, our sources and uses of liquidity and sufficiency of financial resources, our projected in-service dates for growth projects, and our construction costs or capital expenditures in relation to estimated or budgeted amounts. Furthermore, in addition to causing our actual results to differ, such risks and uncertainties may cause our assumptions and intentions to change at any time and without notice, and any such changes may also cause our actual results to differ materially from the forward-looking statements in this presentation.

The Partnership undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. Information contained in this presentation speaks only as of the date hereof unless otherwise expressed, is unaudited, and is subject to change.



## External Environment & Financial Update



## Supporting All Stakeholders During COVID-19

### **Employees**

- Executing Pandemic Response Plan to ensure health and safety continue to be prioritized
- Daily Executive Committee and COVID-19 Response Team meetings to ensure safety and alignment
- All non-operational employees working from home since March 15, ahead of state mandates; with phased approach to office environment return in June
- All COVID-19 testing is free under employee medical plans
- Monitoring all state and federal requirements and recommendations

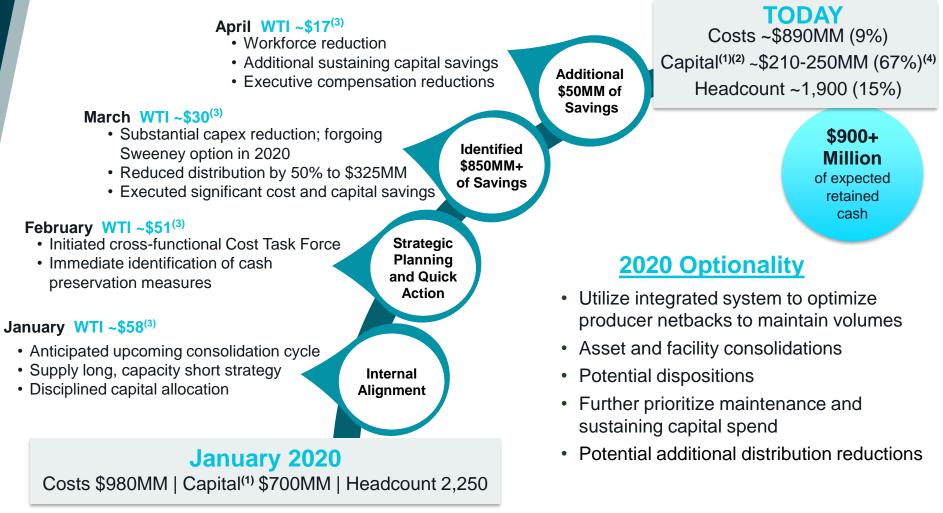
### **Customers**

- Executing Business Continuity Plan to ensure safe and quality customer service
- Running reliable operations via remote and from-home operations
- Consistent and more frequent communication to ensure operational and volumetric transparency and alignment
- Self-service digital portal launched in 2019 to provide customers easy access to critical data

### Communities

- Upholding funding commitments to national and local partners
- Maintaining comprehensive employee donation matching program, including dollar-fordollar match to the American Red Cross
- PPE donations to local medical facilities
- Continued support for employee engagement with charitable causes through virtual and in-person volunteering
- Launched employee volunteer site to better promote, organize, and track community engagement activities

## 2020 Mitigating Actions & Optionality



## Optimizing over \$900MM of cash to improve leverage and liquidity; maintaining optionality for additional cash flow levers

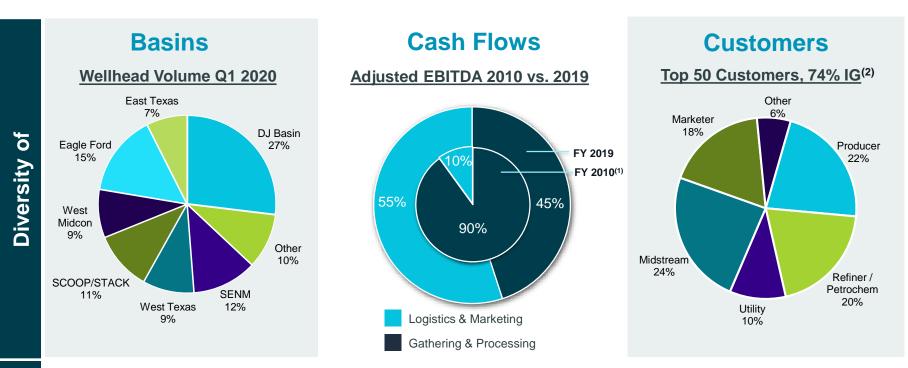


(1) Includes growth and sustaining capital

(2) Increased growth capital range driven by unanticipated cost overruns on the third-party construction of Cheyenne Connector

- (3) All WTI prices are monthly averages
- 4) Midpoint of range

## Strength via Diversification and Transformation



Safety Culture: 2018 and 2019 represent our two best Total Recordable Injury Rate (TRIR) results at 0.23 and 0.33, respectively

**People, Process, Technology:** Launched DCP 2.0 initiative, including Integrated Collaboration Center (ICC), remote operations, automation, digitization, and DCP Technology Ventures

**Cost and Capital Structure:** DCP's 2015 – 2020e cost base decreasing by 13%; growth strategy focused on maximizing integration, fee-based earnings, and utilization, while mitigating overbuild

**DCP Culture:** Continue to focus on culture through establishment of Cultural Hallmarks and Purpose: *Building Connections to Enable Better Lives* 



(1)

of

**Fransformation** 

#### Consolidated enterprise

(2) Analysis is based on revenue from top 50 customers during FY 2019, representing ~81% of revenue. Based on S&P Ratings, as of May 1, 2020. If an S&P rating was not available, an internal credit rating system was applied, informed by S&P proprietary scoring models

## Updated 2020 Outlook

Managing dynamic environment by preparing for broad variety of scenarios

#### 2020e Revised Sensitivities

				Commodity
(\$MM)	2020 Guidance	<b>2020</b> Update	Variance	NGL (\$/gallon)
	Guiuance	Opuale		Natural Gas (\$/M
Growth Capital	\$550-\$650	~\$150-190 <sup>(1)</sup>	<b>(72%)</b> <sup>(2)</sup>	Crude Oil (\$/Bbl)
Sustaining Capital	\$90-\$110	~\$60	(40%)	<ul> <li>Currently ex declines</li> </ul>
Cost Reduction	3%	~\$90	9%+	<ul> <li>Total average</li> <li>North volumes</li> <li>WES procession</li> </ul>
Liquidity	-	\$700 - \$1,000		<ul><li>Permian volur</li><li>South volume</li><li>Midcontinent t</li></ul>

Previous 2020 guidance is withdrawn

2020 Revised Outlook

Commodity	Per unit $\Delta$	Before Hedges (\$MM)	Hedge Impact (\$MM)	After Hedges (\$MM)
NGL (\$/gallon)	\$0.01	\$4	(\$2)	\$2
Natural Gas (\$/MMBtu)	\$0.10	\$8	(\$1)	\$7
Crude Oil (\$/Bbl)	\$1.00	\$4	(\$2)	\$2

#### 020 Revised Volume Outlook (YoY)

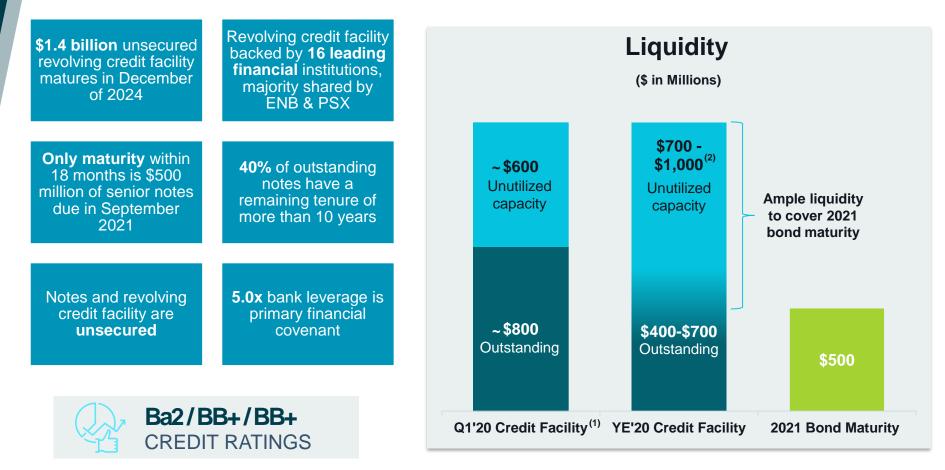
- pecting Q2/Q3 to experience the most significant volume
- e G&P declines across footprint expected to be 10-15%
- es flat, with a full year of O'Connor 2 and mid-year sing offload
- imes to decline ~5%
- es to decline ~15%
- to experience the most severe volume declines at ~20%
- Average NGL throughput may decline by 10-15% on Sand and Southern Hills, with potential uplift from ethane recovery
- Gulf Coast Express and Chevenne Connector are fully subscribed and 100% take or pay

### Adapting the business to mitigate commodity price and volume impacts



## Liquidity and Financial Position

### \$600 million of current liquidity, expected to increase throughout the year

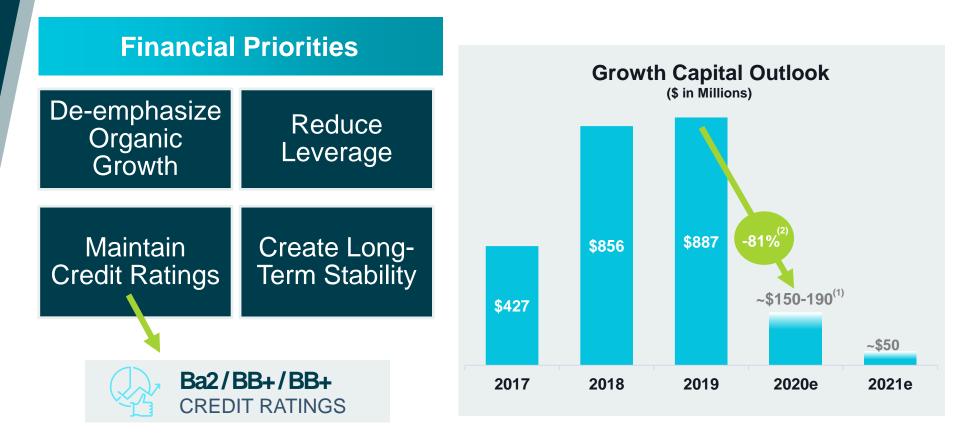


### Generating positive free cash flow and proactively managing leverage



Range dependent on price, volumes, and additional potential positive cash flow items referenced on slide 5 under 2020 Optionality

## Capital Allocation



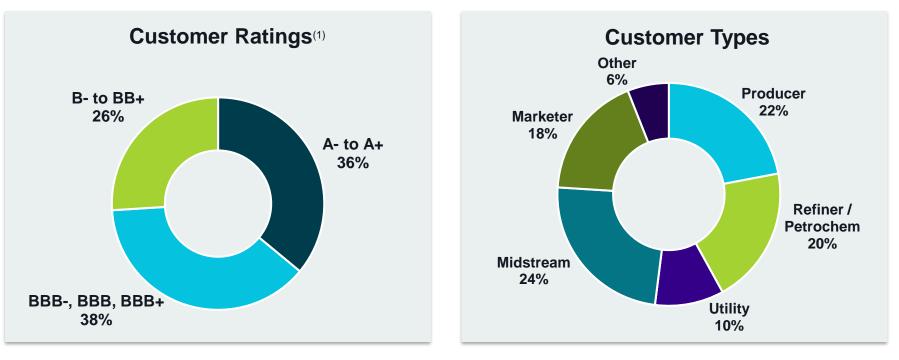
### Focusing capital allocation priorities on strengthening the balance sheet



(1)

Increased growth capital range driven by unanticipated cost overruns on the third-party construction of Chevenne Connector (2) Midpoint of range

## Managing Counterparty Risk



- Top 50 customer base, representing 80%+ of revenue, is well-diversified amongst producers, midstream, utilities, refiners/petrochemicals, and marketers
- 74% of top customers are investment grade
- Top three customers are Phillips 66, Targa, and CP Chem, accounting for 23% of revenue
- 73% of producer customers are super-majors with A ratings
- Contract structures contain adequate assurance provisions
- DCP generally holds a net payable position with producers, minimizing credit exposure

### Strong and diversified customer base limiting downside risk

Note: Analysis is based on revenue from top 50 customers during FY 2019, representing ~81% of revenue (1) Based on S&P Ratings, as of May 1, 2020. If an S&P rating was not available, an internal credit rating system was applied, informed by S&P proprietary scoring models

## 2020 and 2021 Hedges

### Hedge Position as of May 1, 2020

Commodity	Q1 2020	Q2 2020	Q3 2020	Q4 2020	2020 Avg.	2021 Avg.		
NGLs hedged (Bbls/d) Targeted average hedge price <sup>(1)</sup> (\$/gal) % NGL exposure hedged	10,352 \$0.48	10,352 \$0.48	10,239 \$0.48	10,239 \$0.48	10,295 \$0.48 ~50%	4,241 \$0.46	Total Equity Le	ngth Hedged <sup>(2)</sup>
Gas hedged (MMBtu/d) Average hedge price (\$/MMBtu) % gas exposure hedged	35,000 \$2.66	5,000 \$2.58	5,000 \$2.58	5,000 \$2.58	12,500 \$2.64 ~5%	115,000 \$2.37	<u>2020</u> 37%	<u>2021</u> 30%
Crude hedged (Bbls/d) Average hedge price (\$/Bbl) % crude exposure hedged	8,813 \$58.12	8,022 \$57.88	4,978 \$57.60	3,978 \$57.03	6,448 \$57.77 ~54%	2,491 \$54.07		

### Multi-year hedge program providing increased stability within cash flows



Targeted average hedge price is inclusive of existing propane and normal butane hedges at average hedge prices of \$0.52 and \$0.60 respectively, as well as targets for additional purity products (2)

# **DCP Strategic Execution**



## Strong Portfolio of Assets



### One of the largest NGL producers and gas processors in the United States

Bcf/d processing capacity<sup>(1)</sup>

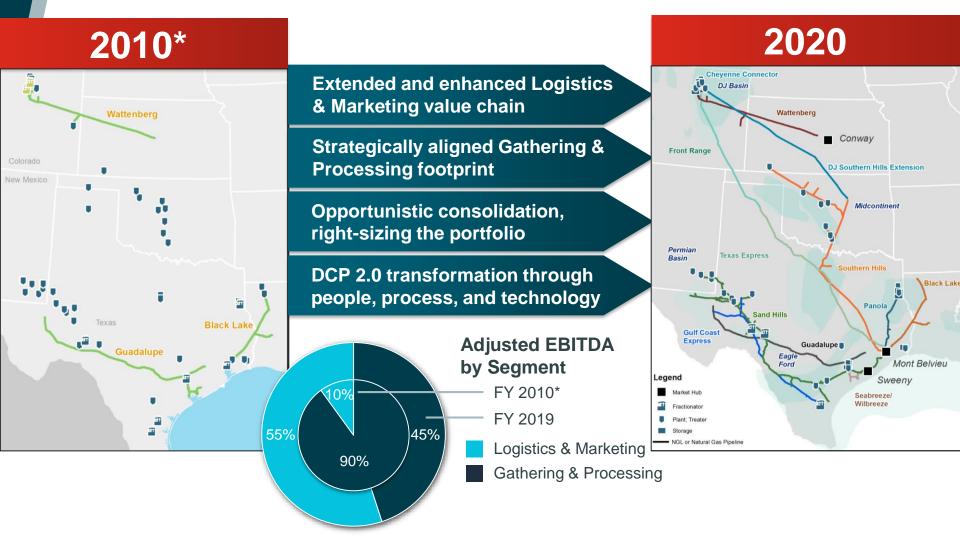


57 Miles of 42 Plants 6.1

Bcf/d Natural

22 Gas Pipeline Capacity

## **DCP Business Evolution**



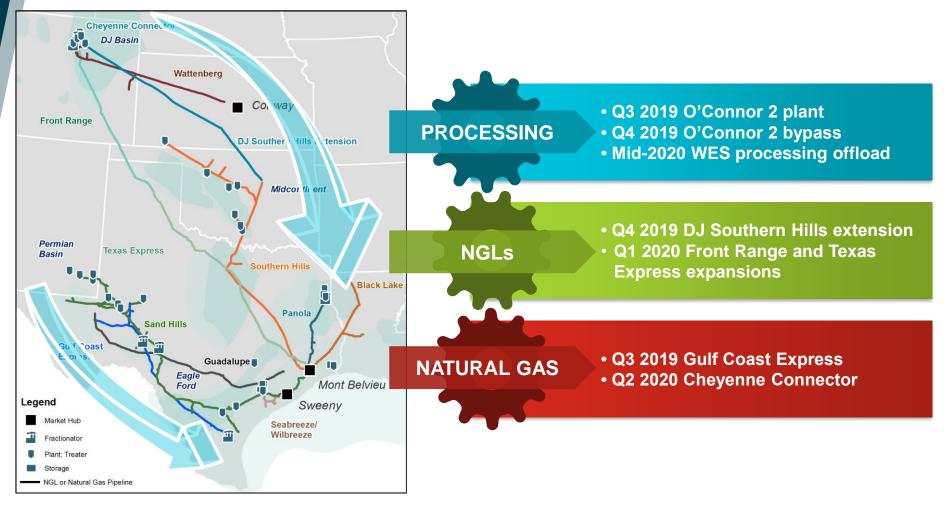
Transformed into a fully integrated midstream provider with a balanced portfolio



## Integrating & Enhancing the Value Chain

Strategic G&P footprint feeding growing Logistics asset base...

Driving customer volumes to multiple market centers along the Gulf Coast





## **Disciplined and Strategic Growth**

Projects in Progress (\$MM net to DCP's interest for JVs)	Est. 100% Capacity	Total Est. CapEx	Expected In-Service
Gathering & Processing			
<ul> <li>WES Processing Offload</li> <li>Long-term gas processing offload agreement at Western Midstream Partners Latham facility, with retention of full downstream NGL and gas upside</li> <li>Brings DCP's total processing, bypass, and offload capacity to over 1.6 Bcf/d in the DJ Basin</li> </ul>	225 MMcf/d	\$125	Mid-2020
Logistics			
<ul> <li>Cheyenne Connector (50%)</li> <li>Residue gas takeaway from the DJ Basin to the Rockies Express Pipeline</li> <li>DCP has secured 300 MMcf/d of transport</li> <li>Pipeline is fully subscribed and 100% take or pay</li> <li>Increased growth capital driven by unanticipated cost overruns on the third-party construction</li> </ul>	600 MMcf/d	\$155	Q2 2020

Executing strategic projects at 5-7x target multiples in the DJ Basin where favorable life of lease acreage dedications support downstream investments



## DCP 2.0 Driving the Operations of the Future

### DCP 2.0 Strategic Objectives

#### Achieve Real-Time Optimization and Decision Making

- Utilize real-time data from a variety of sources to make the most strategic business decisions
- Increase reliability and asset
   runtime
- Improve margin by optimizing the value of every asset and every molecule

Digitally Enable the Business and Workforce

- Drive workforce efficiencies through automation
- Create digital platforms to improve employees' quality of life and customer experience
- Build high-tech portfolio and world-class Workforce of Today
- Establish culture of innovation and agility

### Increase Cash Flow While Diminishing Risk

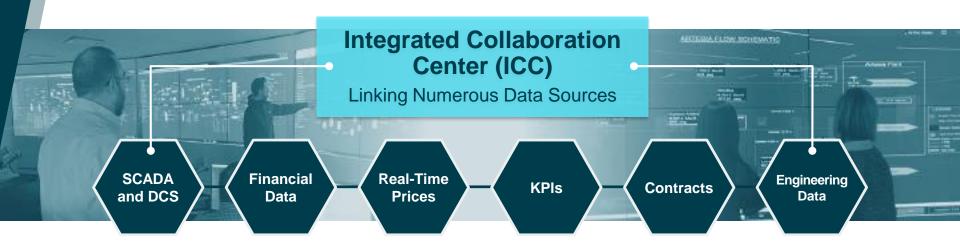
- Improve safety and decrease
   emissions
- Enhance process and equipment monitoring program
- Drive substantial cost reduction via lean manufacturing platform
- Utilize predictive analytics to improve asset maintenance

Real-Time	Better Reliability	Asset	Higher	Cost
Decisions	and Safety	Optimization	Margins	Savings

Industry leading transformation through people, process, and technology



## ICC and Remote Operations



#### **Integrated Collaboration Center**

- ICC continues to gain momentum with functionality; now tracking data and optimizing the majority of plants
- Incorporating operations, engineering, commercial, and market data
- Focus expanding to the field, including large infrastructure of pipelines and compressors
- 24/7 monitoring for major field assets

### **Remote Operations**

- 20 facilities incorporated into the ICC for remote operations
- During COVID-19 lockdowns, facilities are operated from employee homes
- Driving increased cross-functional collaboration among gas controllers, plant and field coordinators, optimizers, and board operators
- Strengthening integration between plants and across regions
- A platform by which plant operation best practices can be identified and quickly replicated

Enhancing DCP's ability to optimize cash flow and ensure business continuity through technology



# Sustainability



## Highlights from the Inaugural DCP Midstream Sustainability Report

DCP is committed to safety, social responsibility, diversity, environmental leadership, operational excellence, and ethical business practices to ensure the decisions we make today are also the right decisions for the future.



### **Our Purpose & Vision**

#### Our Purpose: Building Connections to Enable Better Lives Our Vision: To be the safest, most reliable, low-cost midstream service provider

Our purpose is the lens through which we assess every decision, every action, and every strategy. From creating the feedstock used for thousands of products and warming our homes, to fueling our transportation systems and providing reliable and affordable energy access, we play a critical role in the energy value chain that drives our society. To achieve our purpose, we must sustainably execute our vision.

### Midstream EHS Leader

The safety of our employees, contractors, and communities is top of mind in everything we do, every day, and is prioritized at all levels of the organization as our top value.

Read our full report at: DCPMidstream.com/Sustainability



2018 & 2019 recordable injury rates represent best safety records in company history 2020 GPA Midstream Association Energy Conservation Award

2020 GPA

Midstream

Association

Environmental

**Excellence** Award

2019 GPA Midstream Association Division I Safety Award

### DCP 2.0 Transformation

We are leading the industry in innovation and digital adoption with a focus on transformation through people, process, and technology. Highlights include:

#### Integrated Collaboration Center (ICC)

Enhancing our digitized central nervous system which processes seven billion data points daily to fully optimize our operations

### Remote Operations at 20 Facilities

Resulting in \$13MM of margin uplift and volume, reliability, and recovery improvements at 19 facilities

#### **DCP Technology Ventures**

Working with start-ups to help develop groundbreaking energy technologies that improve safety, efficiency, and sustainability

### Decision Support System (DSS)

Utilizing software that allows the company's real-time operational statistics to be available to every employee

### **Environmental Management**

We recognize our critical responsibility to provide safe, affordable, reliable energy, while reducing our contribution to, and mitigating the impacts of climate change. In addition to strong environmental compliance and reporting, our efforts include:

- · Monitoring our facilities with innovative technologies, such as infrared cameras to find and repairs leaks
- · Participating in iPIPE, a nationally recognized coalition focused on leak detection and prevention
- Actively supporting nationwide Ecosystem Conservation Partnerships
- · Supporting public awareness programs on pipeline safety
- · Implementing regular emergency management training and asset drills

### **Culture & Community**

## We take pride in our dedicated efforts to create a safe, vibrant culture that enables and provides opportunities for our employees and communities to thrive.

- Established Cultural Hallmarks: Trust, Connect, Inspire, Solve, and Achieve
- Supporting a variety of internal employee groups, including: Young Professionals Network, DCP Veterans, the Leadership Development Network, and the Business Women's Network
- Formed Community Connections Committee to drive local engagement, directing over \$75,000 to new, grassroots charitable efforts in 2019
- Raised and contributed over \$1.4 million for nonprofit causes in 2019
- Top national corporate fundraiser for 2018 American Heart Association (AHA) Heart Walk, with nearly \$9 million contributed to the AHA since 2007
- Recognized as a Forbes Best Midsize Employer for 2018 and 2019

### Governance

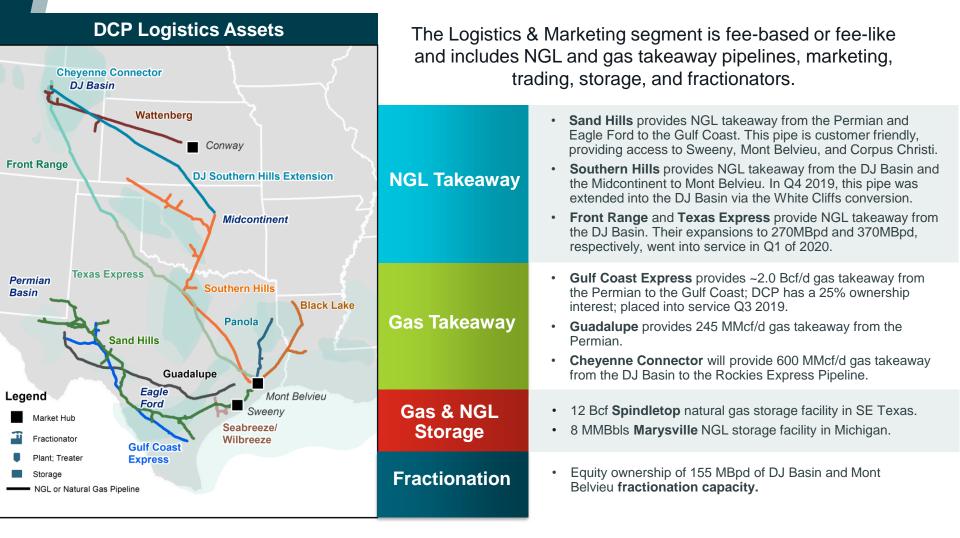
## The Board of Directors and our Executive Committee are committed to ethical business practices and effective risk and performance management.

- The Audit Committee, comprised of all independent directors, assists the Board in oversight of financial statements, audits, legal, and regulatory compliance
- Eliminated Incentive Distribution Rights in 2019, exemplifying our owners' support and positioning DCP and all stakeholders for long-term success
- Relevant to sustainability, we have identified our material issues, risks, and opportunities for our business and put a governance structure in place that includes an Sustainability Council. We have set ambitions for continuous transparency and accountability and we look forward to discussing our progress

# **Segment Overviews**



## Logistics and Marketing (L&M) Overview

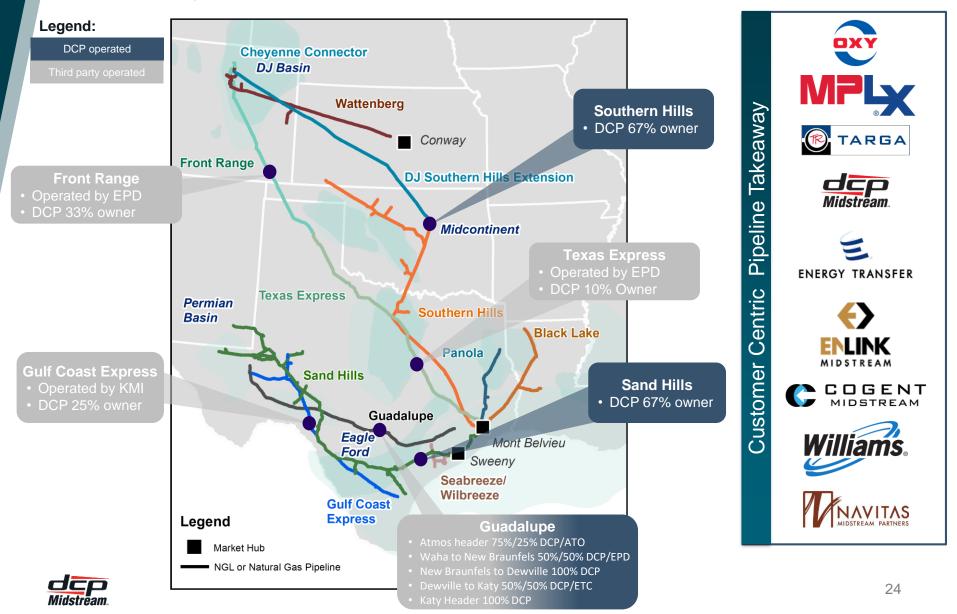


Strong L&M footprint in premier regions, adding fee-based earnings and balancing the portfolio

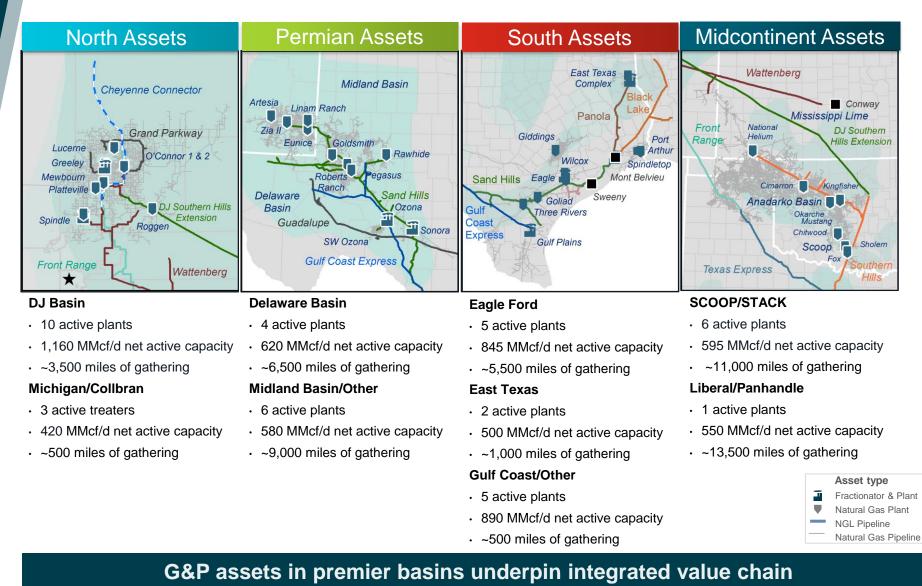


## L&M Ownership & Customers

NGL and gas pipelines provide open access to premier demand markets



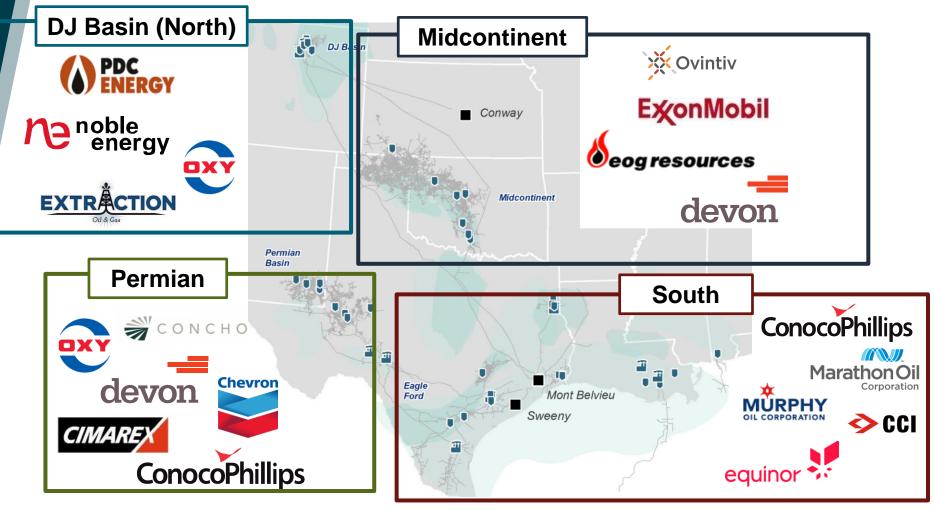
## Gathering and Processing (G&P) Overview



#### **dcp** Midstream

Note: Stats are as of March 31, 2020. Number of active processing plants and active plant capacity exclude idled plants and include DCP's proportionate ownership share of capacity.

## Diverse Producer Customers in Key Basins



Volume and margin portfolio supported by long-term agreements with diverse highquality producers in key regions

